



# RISING TO THE CHALLENGE

**Develop the Skillset of Your Front-line Leaders for Impact** 

**Ed Egan** 



## WMEP's Supervisory Skills Workshop(SSW)





#### **Topics covered in the workshops**

- Personalities and Behaviors
- Communication and Motivation
- Time Management and Team Building
- Training, Change Management, Conflict
  Management, and Performance Management
- Personal Development Plans

## **Text Your Questions**

262-977-6565 (Ed's cell)

We will do our best to answer in the session.

If unable to answer in the session, we will reach out afterwards.



#### **Local Panelists**



**Kristin Clement: Owner and HR Manager** 

Hosted an in-house SSW session.



**Earl Early: Night Shift Supervisor Attended Public SSW Training Session.** 



#### **Team Exercise: Tent Pole**







#### **Team Exercise**





Objective: As a team, uniformly lower the tent pole to the ground.

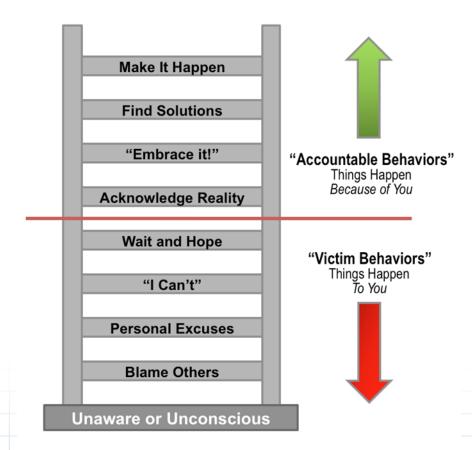
Will need to "crouch".

**Even number of people on each** side.

One finger MUST always remain flat and stay in contact with the tent pole.



## The Ladder of Accountability





#### **Free Tent Poles Available**



- Stop up front after the session and grab/request.
- If we run out, we will get one delivered to you.

## **Tent Pole Exercise Learning**



Statement from the Argon Supervisor Skills Class.

"Can you imagine if we told our team to do this, without trying it first? We would question their skillsets."



#### **Kristin Clement**



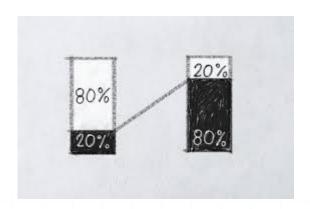
 What led you to investing in your front-line leaders?



 How are you ensuring you sustain the investment in your supervisors?

## **Earl Early**

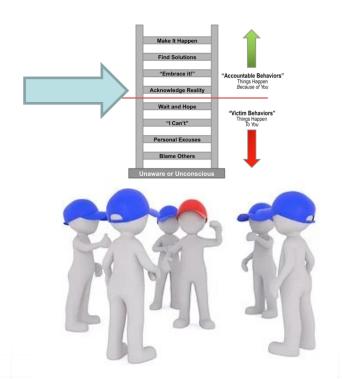




 What is motivating you to stay in a leadership position?

 How do you ensure you set your backup supervisors up for success?

## **Acknowledge Reality**



 Too many times we assume a skilled employee can jump right in and lead a team.

 People can become "soured" on leadership roles very quickly.

#### **Self Reflection: Post it Note Exercise**

Unclear Expectations

Leading their friends.

What makes people NOT want to assume front line leadership roles?

Losing work friends.

Taking the work stress home with them

Leave these on the flip charts in the back on the way out.

We will send out a picture of the collection.



# **Key Takeaways**





### **Breakdown "Performance"**



#### Procedure Adherence

- Following what is required.
- Performance Adherence
  - Executing as agreed to.
- People Interactions
  - Respecting each other.

#### **Establish "Team Norms" with Teams**



- Empowerment Boundaries
  - Where are the "rumble strips"
- Performance Expectations
  - What is expected of each person
- Development Expectations
  - Team and Individuals

### **EDGE of Greatness Model**

<b>E</b> XPECTATIONS	<u>D</u> EVELOP	<u>G</u> IVE	<b>E</b> NGAGE
ARE THEY	DOES ONE HAVE THE NEEDED	HAS ONE BEEN GIVEN	THE IMPACT
CLEAR	SKILLS	RESOURCES	WHAT IS THE IMPACT ON SELF?
CONSISTENT	KNOWLEDGE	INFORMATION	WHAT IS THE IMPACT
COHERENT		TIME	ON OTHERS?
CREDIBLE			

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## **Final Panelist Question**





What other advice do you have related to the development of front-line leaders?



## **How WMEP and Double E Support**

#### **Customized Eight Week Workshops (64 hrs.)**

- On-site deep dive of current state of employee development and organizational effectiveness.
- MANUFACTURING SOLUTIONS

- 32 Hours of learning and team building.
- 32 Hours of field coaching support for teams/leaders.
- Personal Development Plans for all attendees.
- Coaching Action Plans focus on resolving Company Challenges.
- Customized roadmap to leverage and sustain learnings.





# Q&A



## **Thank You for Participating**

 Please complete the brief session survey to provide feedback to the presenter(s) and input to future editions of Manufacturing Matters!





